

Legalweek

NEW YORK

JANUARY 29 — FEBRUARY 1, 2018

NEW YORK HILTON MIDTOWN



TAKE THE EXPRESS TO WHERE
LEGAL BUSINESS GETS DONE.



The Case for Analytics

Josh Becker





The Signs Are All Around

Analytics Has Arrived



Major law firm
sets up AI and
machine learning
task force

**WE'RE
HIRING!**

Law firms hiring
Data Analysts
and "Chief Data
Scientists"



Survey says 30%
of litigators
already see Legal
Analytics as an
indispensable
MUST HAVE



66% of
AmLaw100 now
use Lex Machina,
up from 45% last
year



The Signs Are All Around

Analytics Matter

"If I was at Google today I would want all my outside law firms using Legal Analytics."



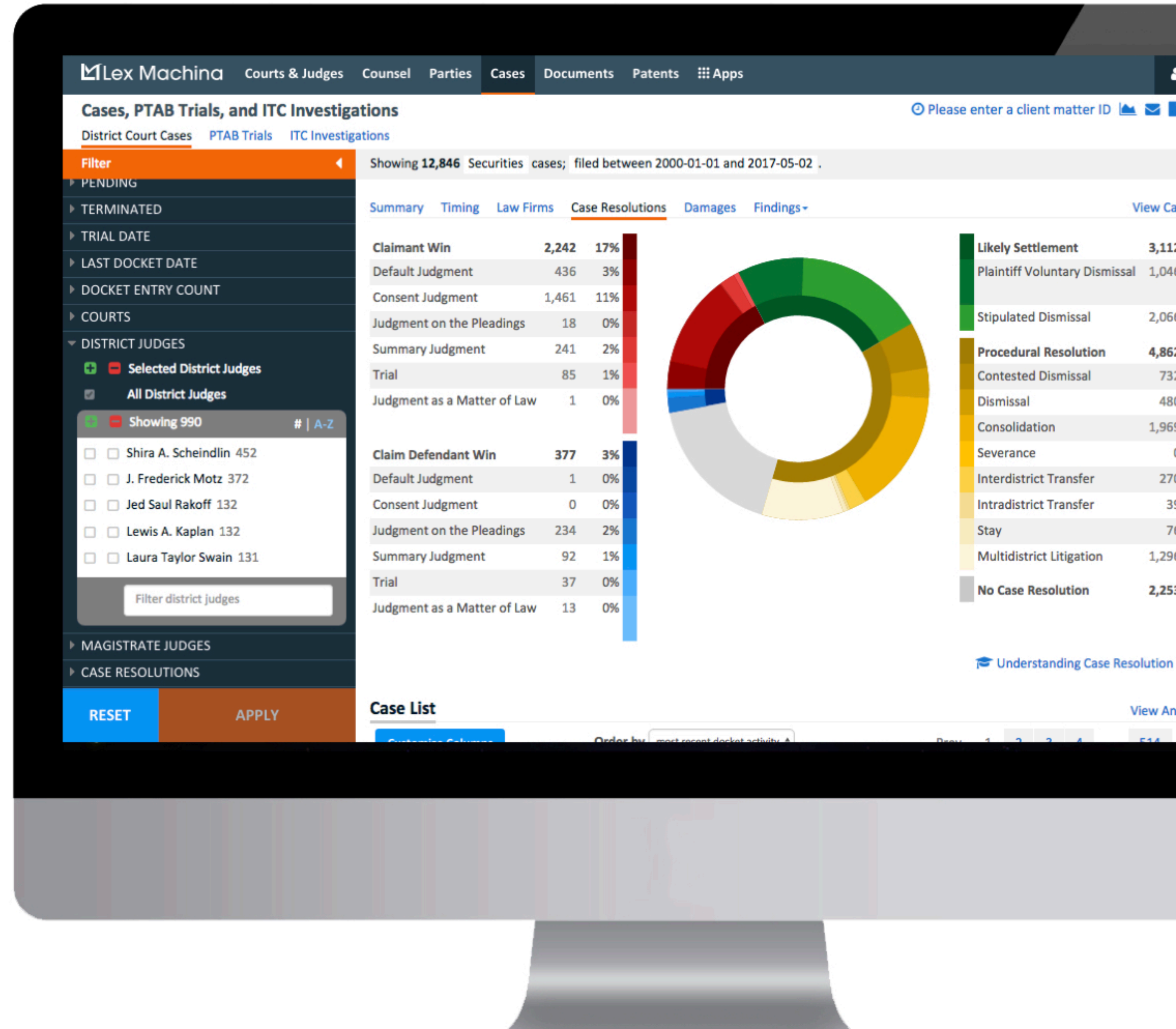
Miriam Rivera

Former Deputy GC Google



Every Law Firm and Company Needs Analytics

The application of data and data-driven analytics is increasingly mission critical to the business and practice of law.





We Are Living in a New World

Only 8% of law firms leaders are highly confident in their firm's ability to keep pace with the challenges of the new legal marketplace.

Source: Law Firms in Transition, Altman Weil, 2016



2016 Rank	2015 Rank	Firm	Lawyers
1	1	Latham	2,280
2	5	Kirkland	1,759
3	3	Baker McKenzie (verein)	4,607
4	4	Skadden	1,728
5	2	DLA (verein)	3,616
6	6	Jones Day	2,523
7	7	Sidley	1,836
8	9	Hogan Lovells (verein)	2,609
9	8	Morgan Lewis	1,844
10	10	Norton Rose (verein)	3,505
11	12	White & Case	1,957
12	11	Gibson Dunn	1,239
13	13	Ropes & Gray	1,161
14	14	Greenberg Traurig	1,884
15	15	Sullivan & Cromwell	800
16	16	Simpson Thacher	971
17	18	Cleary Gottlieb	1,204
18	19	Weil	1,083
19	17	Mayer Brown	1,586
20	22	Paul, Weiss, Rifkin, Wharton & Taub	1,000

BINGHAM HELLER EHRMAN
DEWEY & LEBOEUF
HOWREY



What Are the Drivers?



Erosion of demand is permanent



Business lost to in-house teams



Clients demand more efficiency & transparency



Clients expect technology expertise



What Are the Drivers?



Erosion of demand is permanent



Business lost to in-house teams



Clients demand more efficiency & transparency



Clients expect technology expertise

To remain competitive, law firms must:

- ▶ Lead the competition
- ▶ Differentiate their services
- ▶ Provide measurable value
- ▶ Leverage technology



Analytics Changed the Financial Industry

The FICO score made mortgages widely available by
reducing lender risk



Analytics Changed the Retail Industry

Amazon makes 2.5 Million price changes every day



Analytics Changed Sports

A's go to the playoffs with a \$41M budget vs. the \$125M of the Yankees



But what about the law?



**Now analytics is
changing the business
and practice of law**

WHAT IF...

You knew the sentence your
judge was most likely to cite
when ruling on your motion?



**Now analytics is
changing the business
and practice of law**

WHAT IF...

You could know how likely a
judge was to grant a motion
for summary judgement in
your trademark case?



**Now analytics is
changing the business
and practice of law**

WHAT IF...

**You could quantify a
company's history of
settlement in employment
cases?**



**Now analytics is
changing the business
and practice of law**

WHAT IF...

You could know what the
judge thinks about your case
before he/she says it?



**Now analytics is
changing the business
and practice of law**

WHAT IF...

**You could find a winning brief
that matched your issue and
topic, previously ruled on by
your judge?**



**Now analytics is
changing the business
and practice of law**

WHAT IF...

**You could easily evaluate
clauses to what's market value?**



**Now analytics is
changing the business
and practice of law**

WHAT IF...

**You could predict how long a
case will take to reach trial?**



**Now analytics is
changing the business
and practice of law**

WHAT IF...

You could quickly show that
opposing counsel's expert had
been successfully challenged
for being unqualified?



**Now analytics is
changing the business
and practice of law**

WHAT IF...

**You could predict the outcome
of legislation when the bill is
introduced by a legislator?**



**Now analytics is
changing the business
and practice of law**

WHAT IF...

You could find the holdings,
citations, and other judges
your judge will rely upon when
ruling on your case?



Now Analytics Is Changing The Business and Practice of Law

Analytics help you make data-driven decisions about:

- ▶ Your strategy in front of a judge
- ▶ Which clients to pursue for business
- ▶ The best argument to use for this particular judge
- ▶ The likely strategy of your opponent
- ▶ The counsel you select for your company
- ▶ Which expert to use in this case





Natural
Language
Processing

Machine
Learning

Data
Mining

Cloud
Computing

Big
Data

Deep
Learning

Neural
Network

Artificial
Intelligence

Data
Analytics

Algorithm

Data
Warehouse

Amazon
Web Services

Predictive
Analytics



Analytics Is HOT





But What Does Legal Analytics Do?

On a fundamental level, it does two things:

1

Helps win business and win cases

2

Lets lawyers find information more quickly and do the strategic work they want to do



WIN BUSINESS



Before Legal Analytics

Basic research that isn't statistically relevant

Procedural Considerations

- Proceed with Judge Stark
 - He is not afraid to find invalidity or non-infringement at the summary judgment stage
 - *Flash Seats, LLC v. Paciolan, Inc.*, 2011 WL 4501320 (D. Del. 2011) (invalidity for indefiniteness)
 - *Id.* (non-infringement)
 - *Exelis Inc. v. Cellco Partnership*, 2012 WL 6043494 (D. Del. 2012) (granting motion for summary judgment on intervening rights)
 - *Ateliers de la Haute-Garonne v. Broetje Automation-USA, Inc.*, 817 F.Supp.2d 394, 408 (D. Del. 2011) (invalidity for violation of best mode requirement)
 - Statistically, he is more likely to transfer than his peers in D. Del.; nonetheless, he is unlikely to transfer away a case with a defendant incorporated in Delaware
 - *Intellectual Ventures I LLC v. Altera Corp.*, 842 F.Supp.2d 744, 750 (D. Del. 2012)
 - He is susceptible to a motion to stay pending re-exam
 - *CIMA Labs Inc. v. Mylan Pharmaceuticals, Inc.*, 2011 WL 1479062 (D. Del. 2011)



Pitching After Legal Analytics

Solid data-driven research and predictive stats

Leonard Philip Stark of the U.S. District Court for the District of Delaware **D.Del.**

[Summary](#) [District Court Cases](#) [Patent Case Damages](#)

Showing **871** **terminated** **Patent** cases before Judge Leonard Philip Stark; filed between 2000-01-01 ar

Patent Findings by Judgment Event

Findings	Default Judgment	Consent Judgment	Judgment on the Pleadings	Summary Judgment	Judgment as a Matter of Law	Trial	Any Judgment Event	
Infringement	2	17	0	1	14	0	34	
Non-Infringement	0	3	0	14	9	3	27	
Invalidity	0	1	2	4	5	0	12	



Pitching After Legal Analytics

Solid data-driven research and predictive stats

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Showing **871** terminated Patent cases before Judge Leonard Philip Stark; filed between 2000-01-01 and

Patent Findings by Judgment Event

**14 Non-Infringement findings
at SJ in 1.6% of cases
4 Invalidity findings at SJ in
0.5% of cases**

Findings

Findings	Default Judgment	Consent to the Findings	Primary Judgment	Trial	Matter of Law	Judgment Event	Total
Infringement	2	17	0	1	14	0	34
Non-Infringement	0	3	0	14	9	3	27
Invalidity	0	1	2	4	5	0	12



Pitching After Legal Analytics

Solid data-driven research and predictive stats

U.S. District Court for the District of Delaware D.Del.

[Summary](#) [District Court Cases](#) [Patent Case Damages](#) [Judges](#)

Showing **4,415** terminated Patent cases in D.Del.; filed between 2000-01-01 and 2015-03-10 .

Patent Findings by Judgment Event

Findings	Default Judgment	Consent Judgment	Judgment on the Pleadings	Summary Judgment	Judgment as a Matter of Law	Trial	Any Judgment Event
Infringement	10	83	1	18	96	3	199
Non-Infringement	0	38	0	92	65	11	184
Invalidity	0	4	3	47	40	3	92



Pitching After Legal Analytics

Solid data-driven research and predictive stats

U.S. District Court for the District of Delaware D.Del.

Summary District Court Cases Patent Case Damages Judges

Showing 4,415 terminated Patent cases in D.Del.; filed between 2000-01-01 and 2015-03-10 .

Patent Findings by Judge

Delaware data shows:
92 Non-Infringement findings
at SJ in 2.1% of cases
47 Invalidity findings at SJ in
1.1% of cases

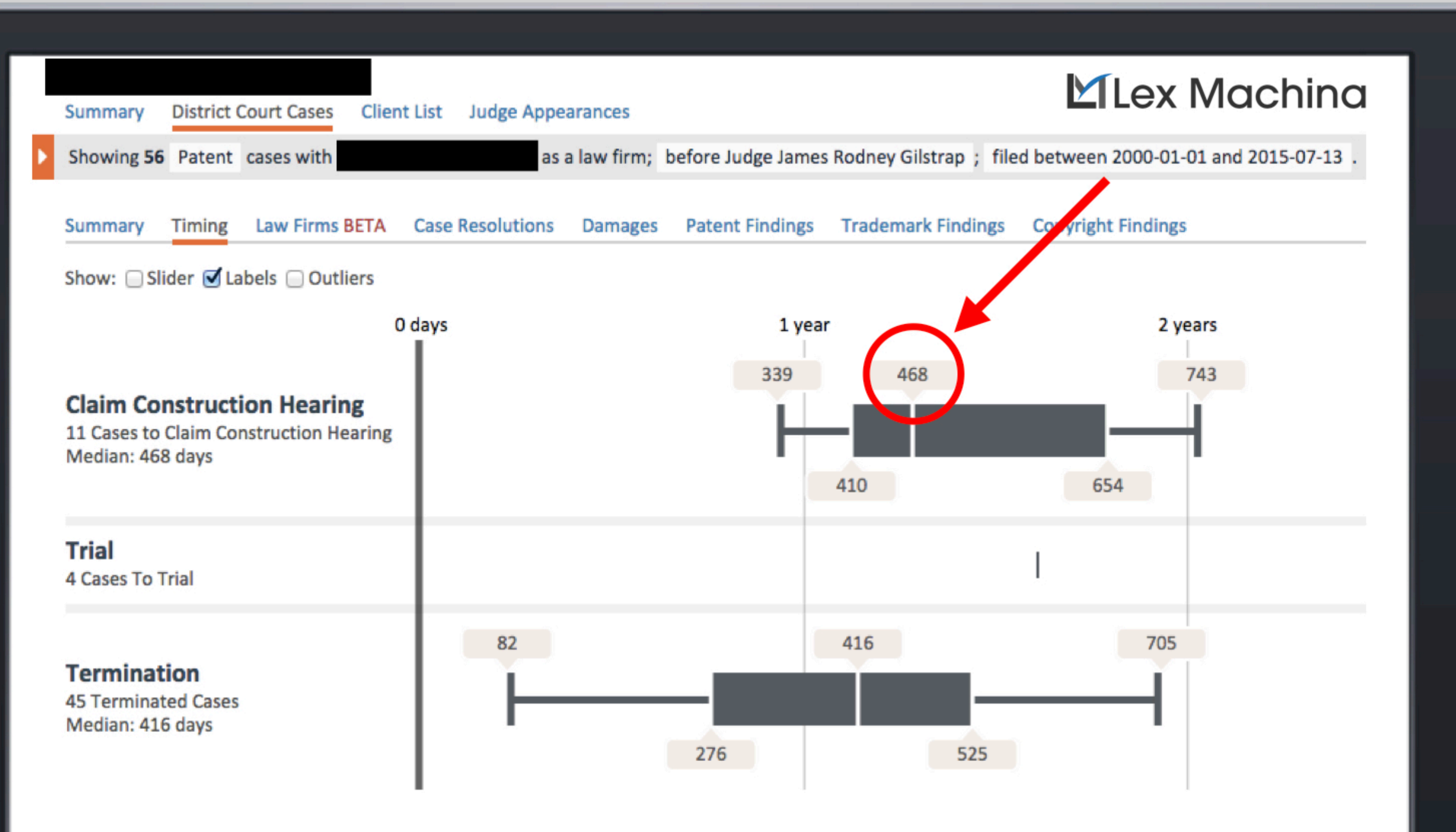
Findings

Findings	10	83	1	18	96	3	199
Infringement	10	83	1	18	96	3	199
Non-Infringement	0	38	0	92	65	11	184
Invalidity	0	4	3	47	40	3	92



Evaluate Outside Counsel

Did you know that [REDACTED]'s median time to Markman in patent cases before Judge Gilstrap is 632 days, whereas [REDACTED]'s median time is 468 days?





INDEPENDENT SURVEY

Surveyed 321
litigators, trial
attorneys and
librarians at Am Law
200 firms





THOSE WITH LITIGATION IN LAST 3 YRS

100%

SAID LEGAL ANALYTICS DEMONSTRATE
EXPERTISE OR COMPETITIVE ADVANTAGE





WIN CASES



THOSE WITH LITIGATION IN LAST 3 YRS

98%

SAID HELPFUL FOR DETERMINING STRATEGY
FOR PARTICULAR COURTS OR JUDGES





RAVEL

Speak with Language the Judge Will Hear

- ▶ Uncover language and cases your judge favors.
- ▶ Use grant rates on 100 motion types to drive key decisions.

“While using Ravel I learned a judge made it clear she did not like sports analogies. I definitely would never use ‘moving the goal post’ in front of her.”

– Eric Olson, Partner, Bartlit Beck

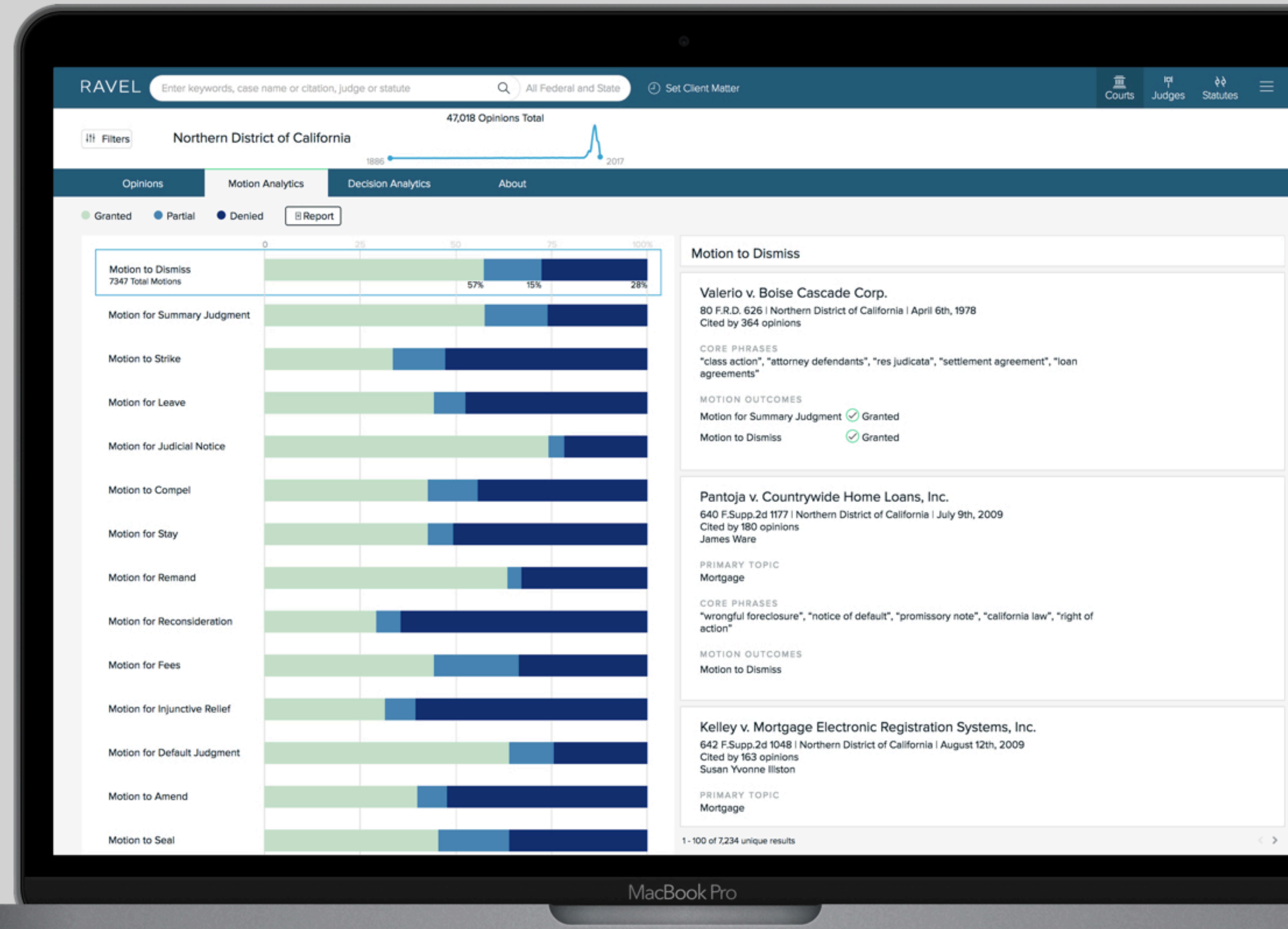




RAVEL

Data-Driven Research

- ▶ Analyze a judge's full career – every case, every citation
- ▶ Pinpoint distinctions and nuance that set judges apart
- ▶ Focus on key language by separating facts from law





Predict Litigation Timelines and Spend

Did you know that it takes Judge Andrews a median time of 275 days to terminate?

Richard Gibson Andrews of the U.S. District Court for the District of Delaware D.Del.

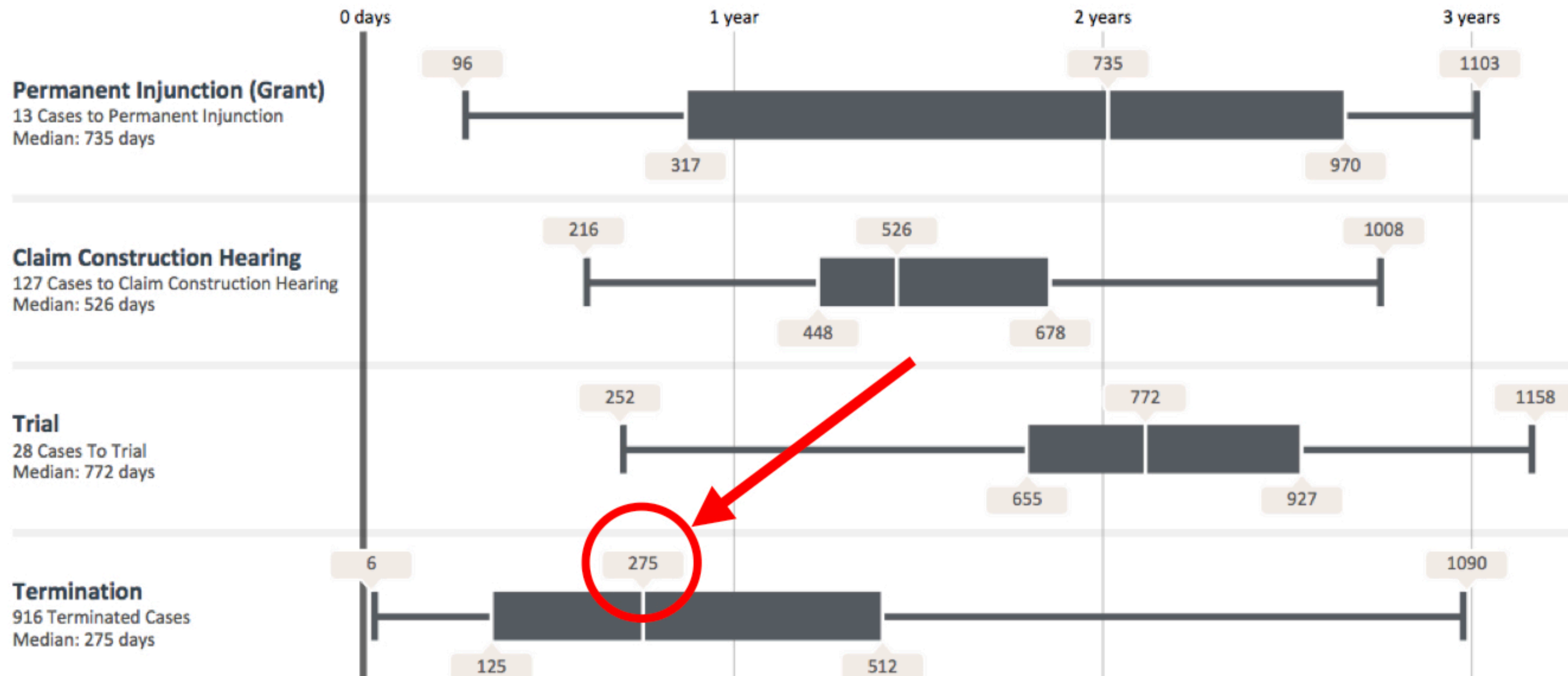
[Summary](#) [District Court Cases](#) [Patent Case Damages](#)

Lex Machina

Showing 1,161 IP cases before Judge Richard Gibson Andrews; filed between 2000-01-01 and 2015-07-13 .

[Summary](#) [Timing](#) [Law Firms BETA](#) [Case Resolutions](#) [Damages](#) [Patent Findings](#) [Trademark Findings](#) [Copyright Findings](#)

Show: ☐ Slider ☒ Labels ☐ Outliers





Determine Successful Motion Strategy

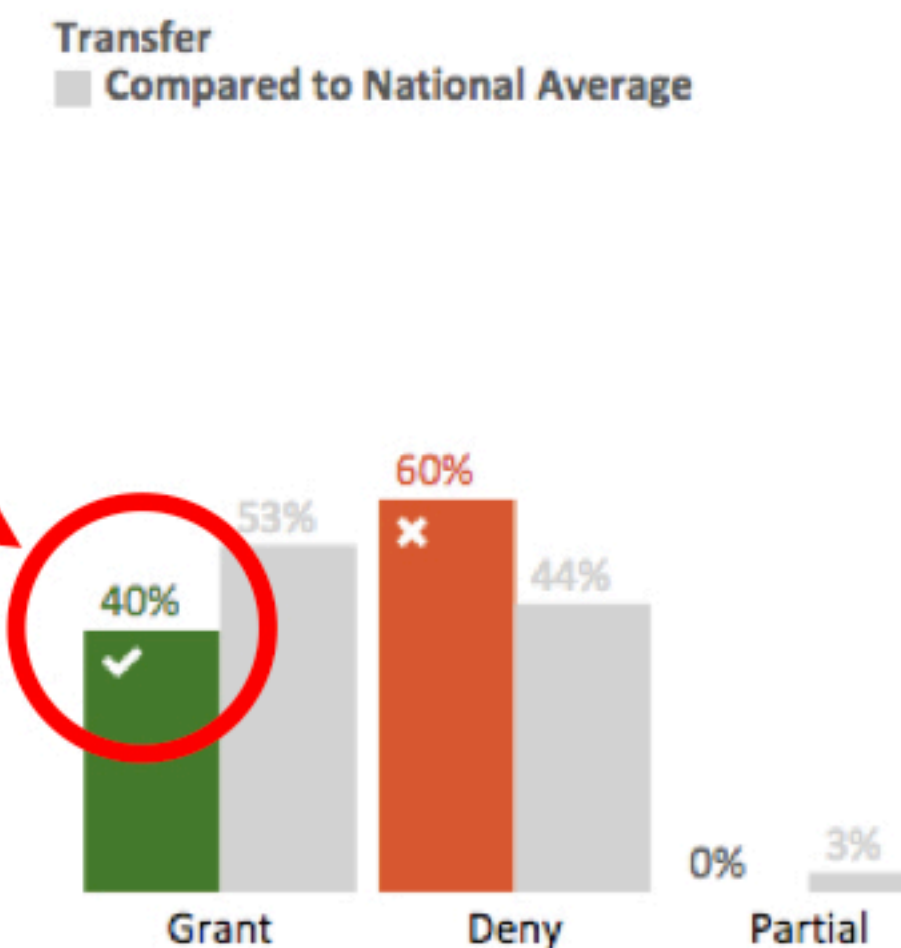
Did you know that your chance to get a transfer motion granted by Judge Robinson is only 40%?

Motion Metrics Report

Showing metrics for 2090 orders issued by Judge Sue Lewis Robinson (SLR) in 1514 cases from the [Search for IP cases](#) before Judge Sue Lewis Robinson; filed between 2000-01-01 and 2015-07-08.

Lex Machina

Issue Type	Grant Outcome	Deny Outcome	Partial Outcome	Total Decided Orders	Grant Rate	Moot or Other Outcome
Dismiss (Contested)	107	112	34	253	42%	36
Dismiss (Uncontested)	972	2	2	976	100%	2
Stay Pending ITC	7	1	0	8	88%	0
Stay Pending PTAB	10	3	1	14	71%	0
Stay Pending USPTO	11	11	1	23	48%	1
Stay Pending Appeal / Related Matter	159	20	0	179	89%	6
Stay (Deadlines, Settlement, Other)	62	23	4	89	70%	5
Summary Judgment	102	194	89	385	26%	26
Transfer	29	43	0	72	40%	7





Predict Judge Behavior

Did you know that Judge Schneider tends to rule for the claimant 2.5x as often as for the defendant?

Showing **1,000** terminated IP cases before Judge Michael H. Schneider Sr.; filed between 2000-01-01 and 2015-04-13 .

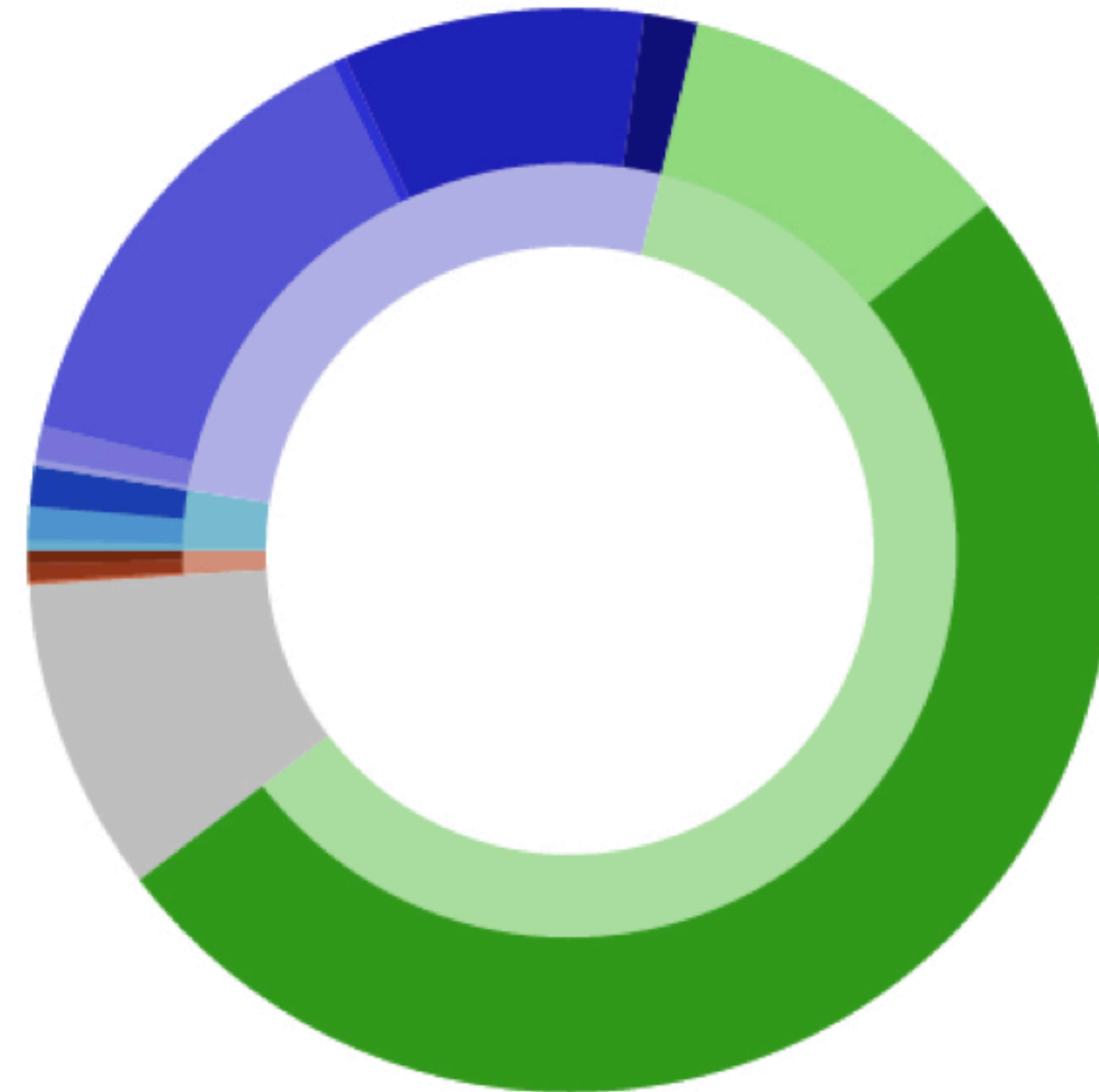
Summary Timing Law Firms **BETA** Case Resolutions Damages Patent Findings Trademark Findings Copyright Findings

Claimant Win

Default Judgment	3	0%
Consent Judgment	10	1%
Judgment on the Pleadings	0	0%
Summary Judgment	0	0%
Trial	12	1%
Judgment as a Matter of Law	0	0%

Claim Defendant Win

Default Judgment	0	0%
Consent Judgment	1	0%
Judgment on the Pleadings	0	0%
Summary Judgment	5	1%
Trial	4	0%
Judgment as a Matter of Law	0	0%





Compare Courts & Judges

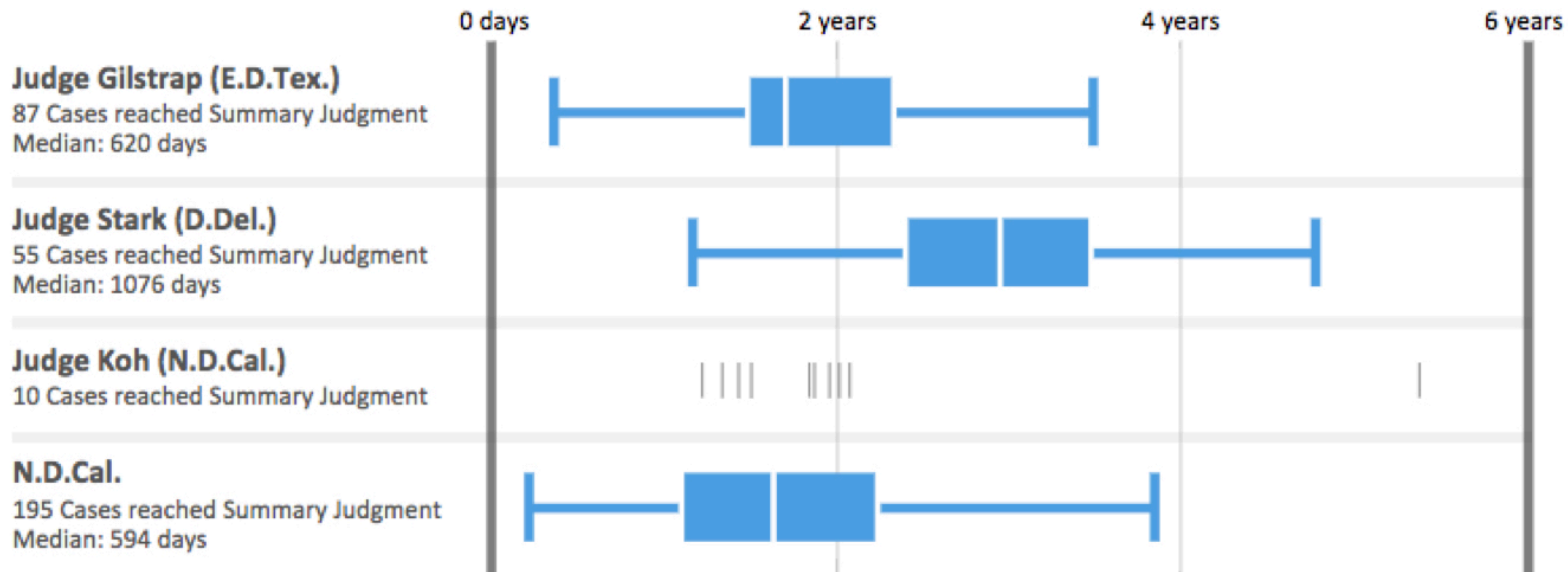
Develop the optimal litigation strategy

CJ Courts & Judges Comparator

Showing comparison between [James Rodney Gilstrap \(JRG\)](#) of E.D.Tex., [Leonard Philip Stark \(LPS\)](#) of D.Del., [Lucy Haeran Koh \(LHK\)](#) of N.D.Cal., and [Northern District of California](#), for Patent cases filed between 2009-01-01 and 2018-01-18. [Change](#)

Time to Summary Judgment for Patent Cases

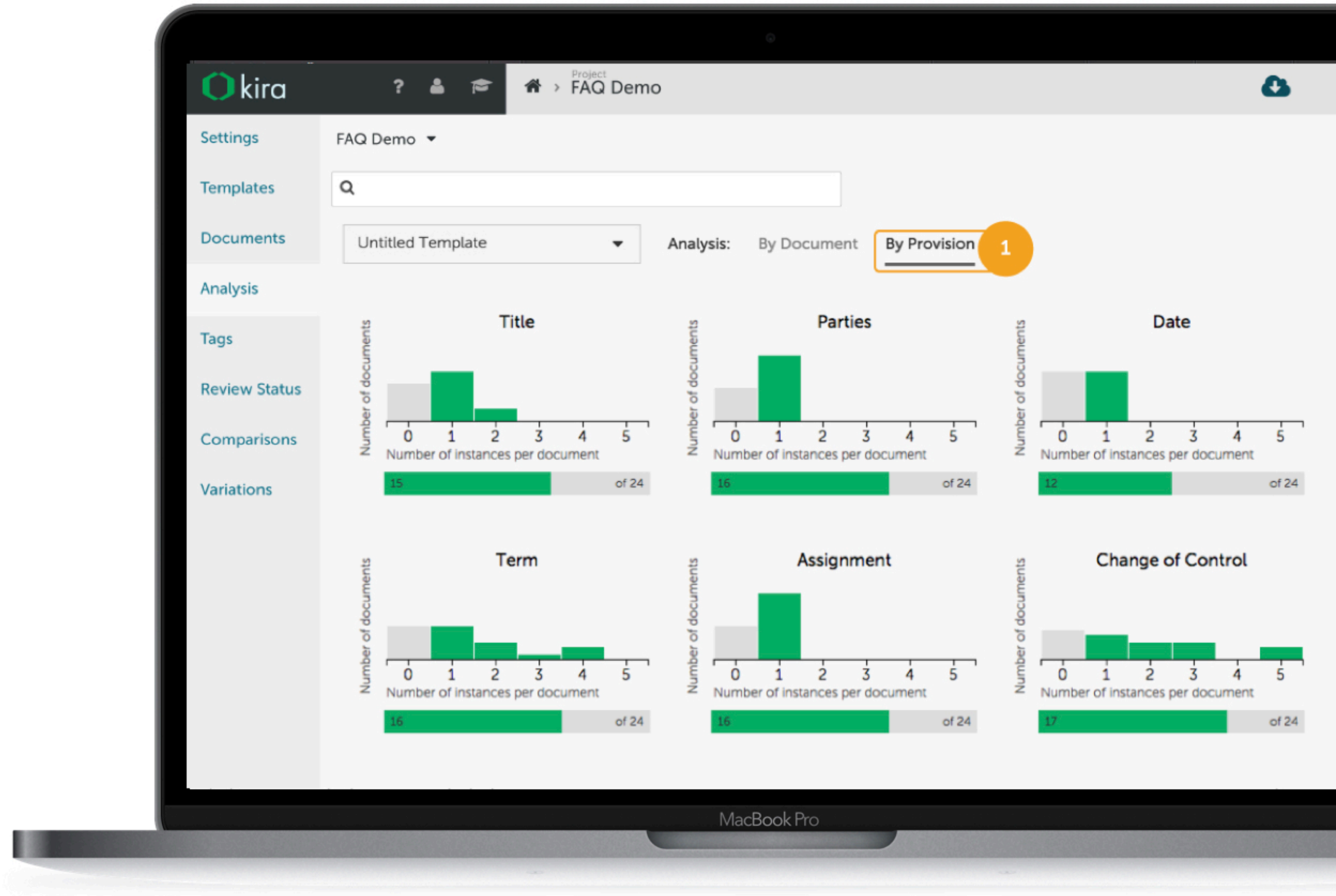
Show: ☐ Slider ☐ Labels ☐ Outliers





Machine Learning Contract Analysis

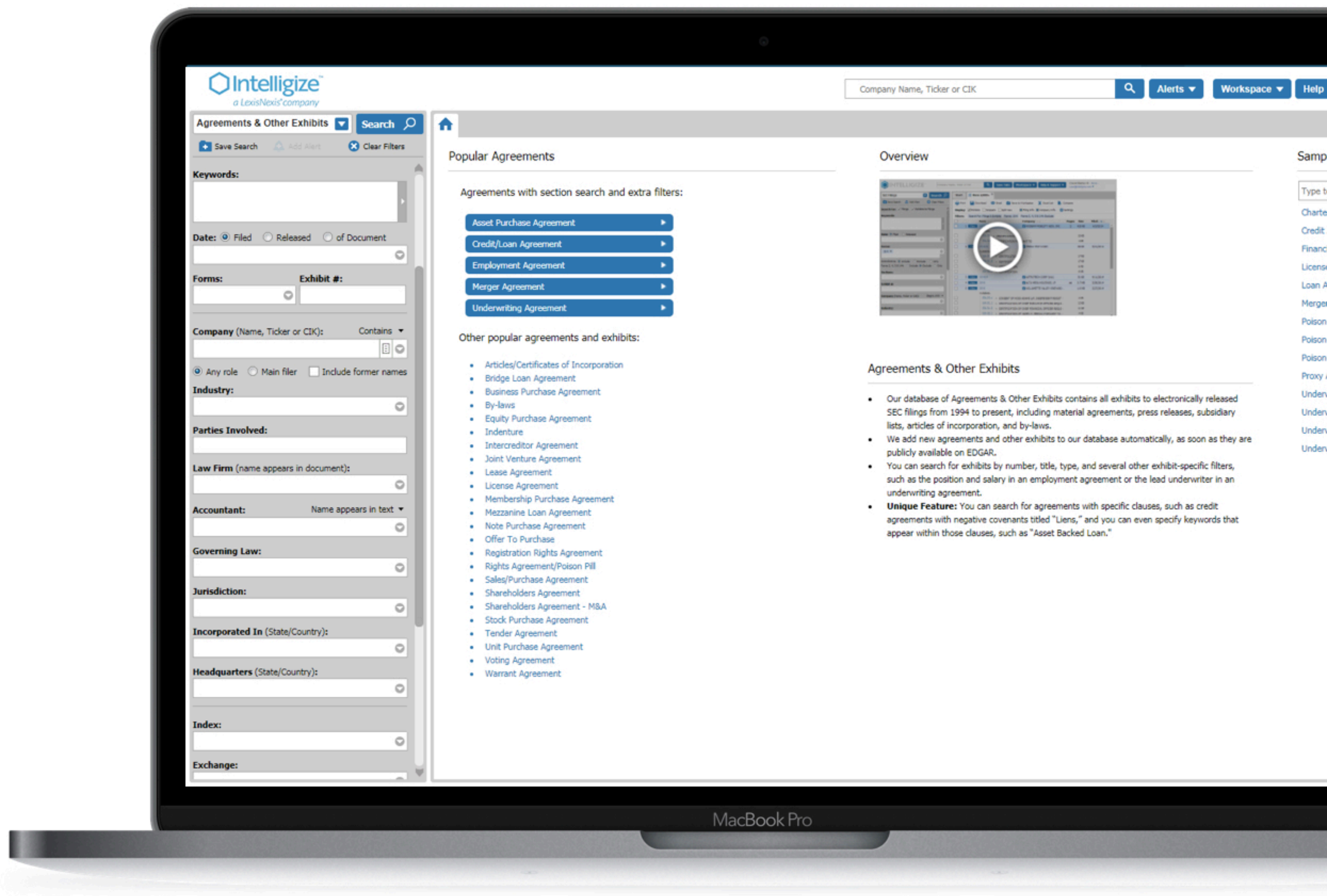
- ▶ Process contracts on upload, quickly identify language, document type
- ▶ Find legal concepts, regardless of how they are phrased
- ▶ Workflow and visualizations help spot issues 40-90% faster





Deliver Deep Insights

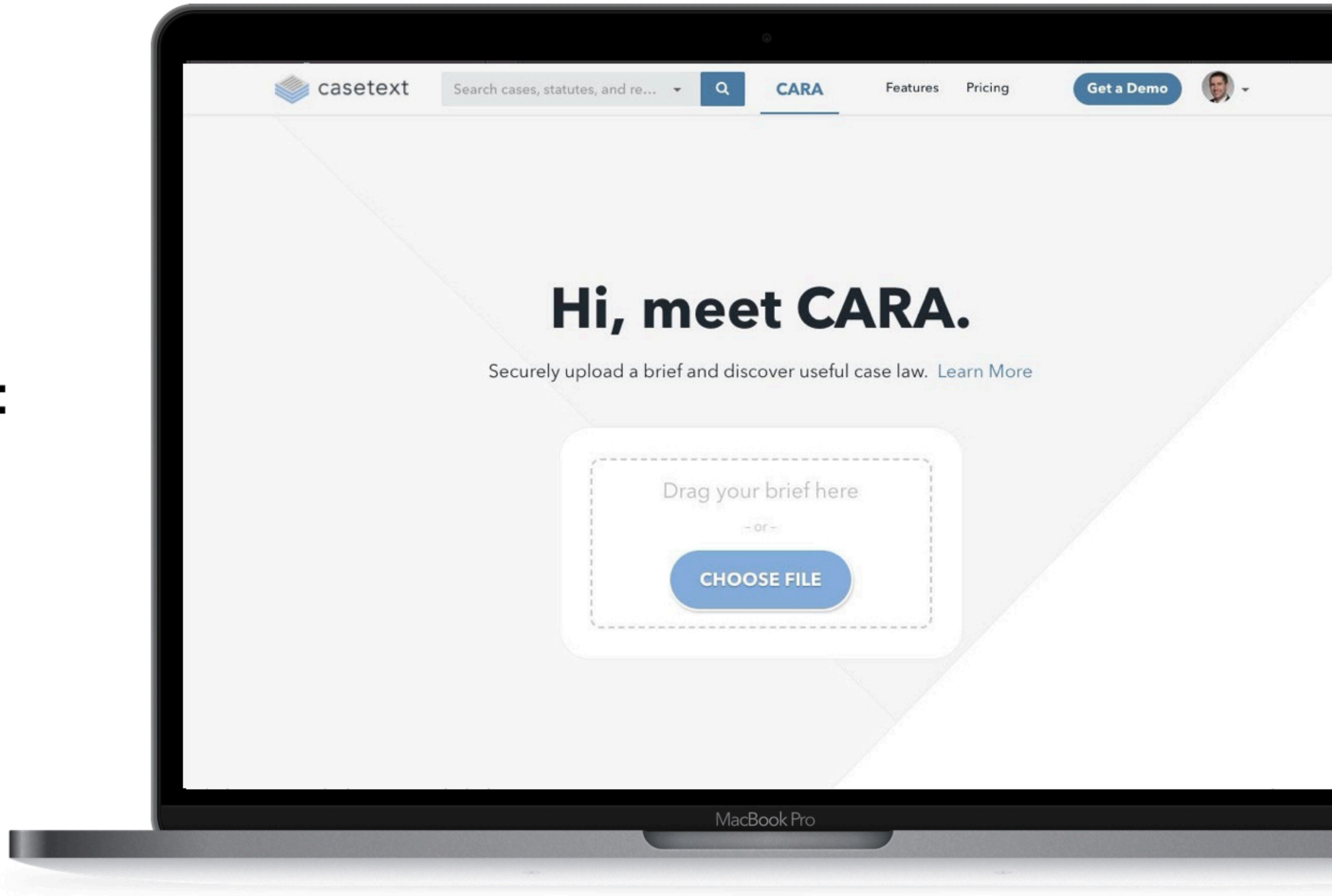
- ▶ Identify market standards
- ▶ Benchmark peer disclosures and agreements
- ▶ Track SEC correspondence and trends





Casetext's AI Technology, CARA, Allows Attorneys to:

- ▶ See the cases opposing counsel left out of their brief
- ▶ Know they haven't missed a key case
- ▶ Spend time on high-impact work
- ▶ Spend less time on work they can't bill to the client





Automating social media e-discovery
for the legal and insurance industries.

A LexisNexis 2017 LegalTech Accelerator Company



Analytics Can Predict Legislation

Tell me which bills are viable so I can focus my attention

Progress and Chance of Passage

Lexis Advance®



High chance to pass next stage

Introduced

Passed 1st
Committee

Passed 1st
Chamber

Passed 2nd
Committee

Passed 2nd
Chamber

Enacted

Chance of
Passage

72%

71%

95%

Sponsor **R**
Watkins

1st Chamber **R**
Partisanship: D-19 R-21

2nd Chamber **R**
Partisanship: D-33 R-67

Executive **D**
McAuliffe (D)

Session status: **In session**

Sponsor: **Watkins** **R**

17 years seniority

Previous session enacted success: 70%

Sponsor Previous Session Success Rate Comparison



Lexis Answers

Machine learning and cognitive computing

Lexis Advance[®] Research

▼

Browse ▼

civil consp|

Search: Everything ▼

Results for: Wh

civil consp

Under New Mexico
or acts done pursua
Read more at: [Garl](#)
U.S. Federal | UNITED STATES COURT OF APPEALS FOR THE TENTH CIRCUIT | 2001-01-03

Documents

conspiracies act (civil war)

Suggested Questions

[What are the elements of civil conspiracy?](#)
[What is the definition of civil conspiracy?](#)
[What is the definition of conspiracy to interfere with civil rights?](#)

Legal Phrases

[civil conspiracy](#)
[civil conspiracy claim](#)
[conspiracy to interfere with civil rights](#)
[civil conspiracy action](#)

onspiracy; (2) a wrongful act



Lexis Answers

Machine learning and cognitive computing

Lexis Advance[®]
Research



Browse



civil consp|

Search: Everything



Results for: What are the elements of civil conspiracy?



Actions



civil conspiracy

Under New Mexico law, the elements of a cause of action for civil conspiracy are: (1) the existence of a conspiracy; (2) a wrongful act or acts done pursuant to that conspiracy; and (3) damages resulting from that act or acts.

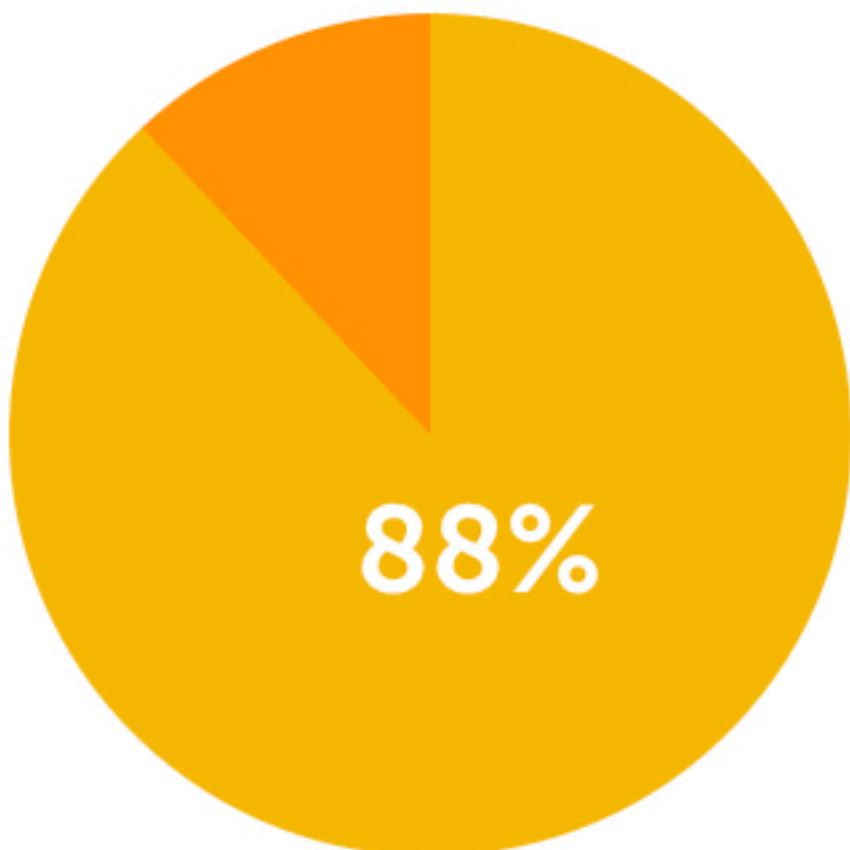
Read more at: [Garley v. Sandia Corp., 236 F.3d 1200](#)

U.S. Federal | UNITED STATES COURT OF APPEALS FOR THE TENTH CIRCUIT | 2001-01-03

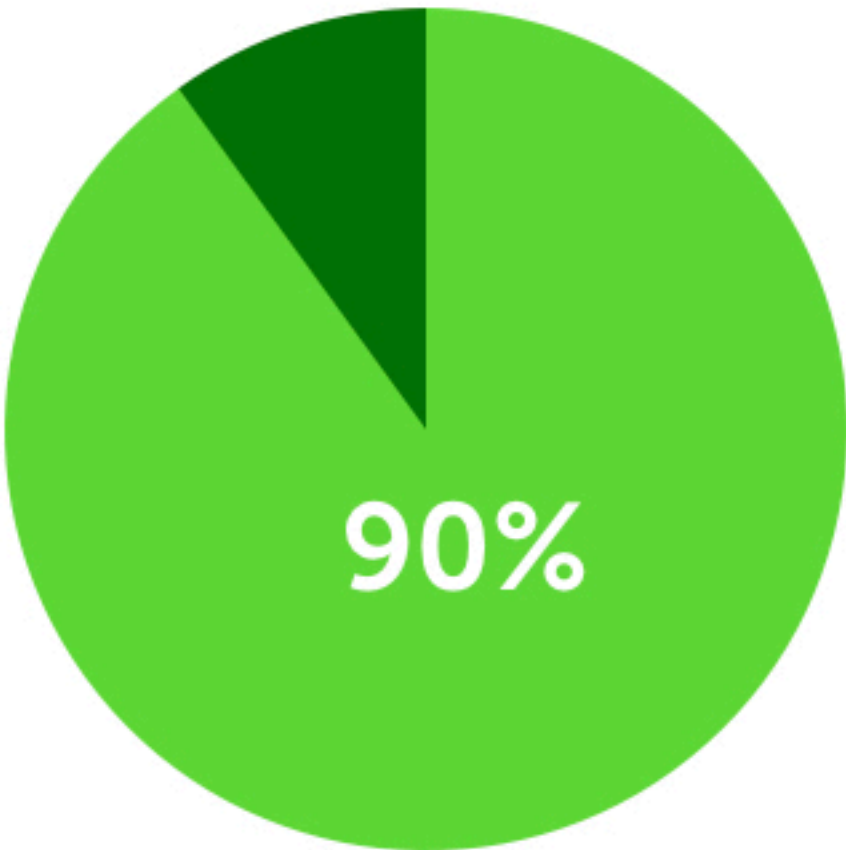


Use Increasing

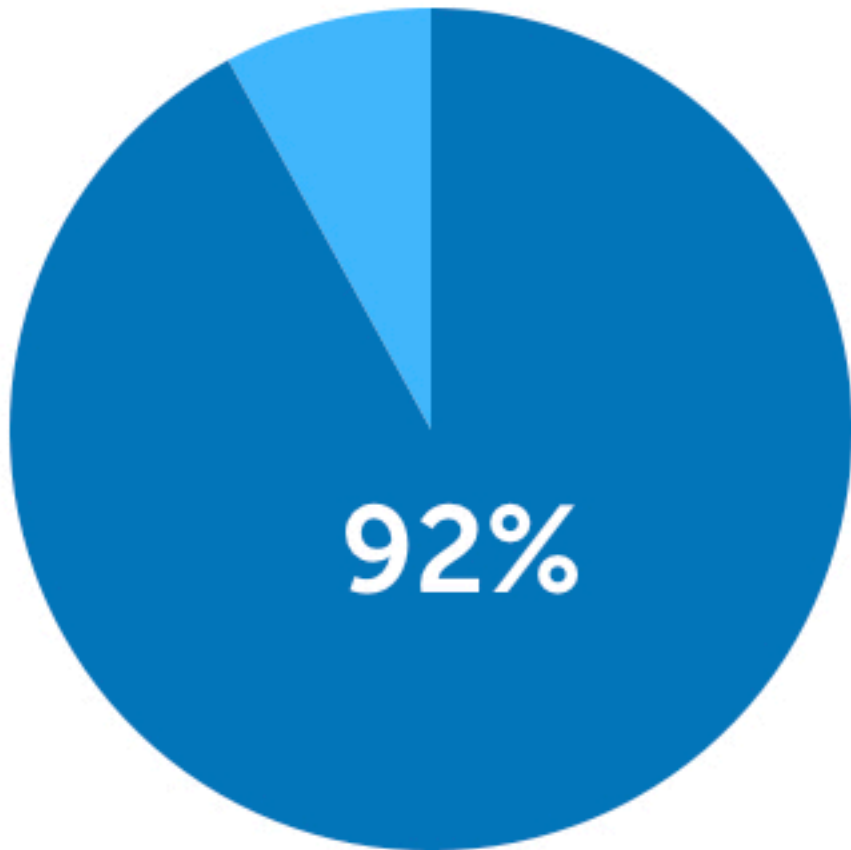
Firms project increase in Legal Analytics use



said legal analytics were very or somewhat important for **winning cases**, said their use would increase



who said legal analytics were very or somewhat important for **pricing projects**, said their use would increase



who said legal analytics were very or somewhat important for **costs savings**, said their use of analytics tools would increase



We Envision the Data-Driven Lawyer

Imagine an attorney...

Establishing Value

Access an integrated legal database of dockets, documents, published legal opinions and other analytical data – all before agreeing to take the case.

Sizing Up Opponent

Accessing comprehensive information about opposing counsel on their tablet while in court or at a client meeting

Searching for Patterns

Intuit the appropriate context for queries about concepts/cases, help piece together the research and arguments for the attorney's brief

Preparing Motions

Anticipating the behavior of judges, lawyers, and parties

Conversing with a Bot

To begin legal research and explore legal concepts necessary to build a case



Areas of the Rule of Law Defined

The stronger each of these areas are, the greater the rule of law

Equality

All people, businesses and governments are accountable and the law applies to everyone in the same way, no matter who you are.

Independent Judiciary

An independent judiciary ensure equality and fairness of law between people and public officials.

Transparency

Laws must be clear, precise, affordable and accessible while protecting fundamental human rights.

Accessible Legal Remedy

There must be timely access to resolution in a court of law.



The Law Matters

...and bringing transparency to
the law matters.



The Case for Analytics

Josh Becker

